

## **ACCESS BANK PLC**

H1'2014 Results Presentation to Investors & Analysts

August 2014





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## Outline

- Overview of Access Bank
- Operating Environment
- > H1 2014 Financial Performance Review
- SBU Financial Performance Review
- Strategy & Outlook for H2 2014



## The Bank at a Glance

#### **Parent**

Access Bank Plc is licensed by the Central Bank of Nigeria as an International Bank **Subsidiaries** 

7

Banking Subsidiaries Number of Employees

3,192

Professional staff

#### Channels

366 Branches 1,043

13,016

Total Equity 22.9bn

Ordinary shares in issue of 50 kobo each

#### Listings

Nigerian Stock Exchange London Stock Exchange



#### **Awards & Recognition**



Risk Management Award 2013



African Banker's Award 2013



M&A Winner in Africa 2012



FT/IFC Sustainable Bank of the Year 2011



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## **Domestic Operating Environment**



#### The Nigerian Economy

- ➤ GDP decreased to 6.2% in Q1'14, down from 6.8% in Q4'13. The economy is projected to grow by 6.5% in H2'14, with contributions from the telecoms and manufacturing sectors
- ➤ Headline inflation edged up marginally to 8.2% in June 2014, from 7.8% in Q1'14. Increase was largely driven by higher food prices and price instability
- Average Bonny Light oil price reached a nine-month high of \$115/barrel in H1'14. Volatility of oil prices in the period negatively impacted government receipts and oil revenues
- Naira depreciated by 1.2% at the interbank market to ₩162.9/\$. FX rate is expected to remain within the 3% range for the rest of the year

#### **Banking Industry**

- Extension of Parallel Run of Basel II capital computation to October 2014
- The banking sector experienced an upsurge in Tier II capital issuance to fund medium and long-term dollar denominated transactions
- To bolster capital levels, banks are expected to limit the dividend payout and maintain conservative loan growth
- Reintroduction of remote-on-us ATM cash withdrawal transactions fees to reduce cost burden on banks from Sept 1'14

Note: Call rate was used as an indicator for the Money Market Rate Source: CBN, Nigerian Bureau of Statistics (NBS), Financial Derivatives, PanAfrican Capital, Trading Economics, BMI



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## **Key Messages**

## **Improvement Across Key Financial Metrics**

## **Strong Earnings Growth**

## Improving Cost Efficiency

#### Strong Loan growth

## Improved Assets Quality

## Optimised Capital Structure

- > Performance indicators improved across key metrics. NIM up by 120bps from 5.7% to 6.9% y/y and remained stable at 6.9% q/q
- ➤ Operating income increased by 22% to N83bn. PBT growth was limited by N9.7bn impairment write back in H1'13
- ➤ Gross earnings increased y/y by 16% to N118bn (H1'13: N102bn) driven by a 16% growth in interest income to N83.6bn and a 15% increase in non-interest income to N34.0bn
- > Cost to Income Ratio (CIR) improved to 63.1% in H1'14 from 75.9% in H1'13
- > Improvement in CIR was largely driven by revenue uplift and operational efficiency
- ➤ Loan growth of 17% y/y to N949bn mainly from increased penetration to growing sectors of the economy
- Diversified loan book from target sectors led to an optimized portfolio
- > NPL ratio improved by 20bps from 2.7% in FY'13 to 2.5% in H1'14
- Continually reviewing portfolio quality whilst seeking to optimize growth in risk assets
- The bank successfully issued Tier II capital in June 2014 to boost capital base and increase duration of foreign currency balance sheet
- Capital Adequacy Ratio (CAR) improved by 200bps to 21% (Tier I CAR: 16%), which is well above regulatory minimum for a SIFI classified bank



**%**∆

## **Key Performance Highlights**

1

## **Profitability**

Gross Earnings (N'm)	117,918	101,978	16	
Operating Income (N'm)	83,084	68,055	22	
Impairment Charges(N'm)	(3,506)	9,717	(136)	
PBT (N'm)	27,118	26,100	4	
EPS (kobo)	99	92	8	

H1'13

H1'14

2

#### **Balance Sheet**

	H1'14	FY'13	<b>%</b> ∆
Total Assets (N'bn)	2,044	1,835	11
Shareholders' Funds (N'bn)	259	244	6
Customers' Deposits (N'bn)	1,451	1,331	9
Loans & Advances (N'bn)	949	811	17

3

Prudential & Performance Ratios

	H1'14	FY'13	Δ
Capital Adequacy (%)	21.0	19.0	+2.0
Liquidity Ratio (%)	37.1	41.0	-3.9
Loans to Deposit (%)	65.4	60.9	+4.5
After tax ROAE (%)	18.3	14.9	+3.4
Cost to Income (%)	63.1	73.0	+9.9



## Statement of Comprehensive Income

Underlying in N'M	H1'14	H1'13	Y/Y %∆	Q2'14	Q1'14	QoQ %∆
Gross Earnings	117,918	101,978	16	60,597	57,321	6
Interest Income	83,577	71,919	16	43,949	39,628*	11
Interest Expense	34,835	33,923	3	19,606	15,229	29
Net Interest Income	48,743	37,996	28	24,343	24,399	-
Non-Interest Income	34,341	30,059	14	16,648	17,693*	(6)
Operating Income	83,084	68,055	22	40,991	42,092	(3)
Impairment Charges	(3,506)	9,717	(136)	(1,922)	(1,514)	32
Operating Expenses	52,460	51,672	2	25,311	27,149	(7)
Profit Before Tax	27,118	26,100	4	13,689	13,429	2
Profit for the period	23,074	20,720	11	10,955	12,119	(10)

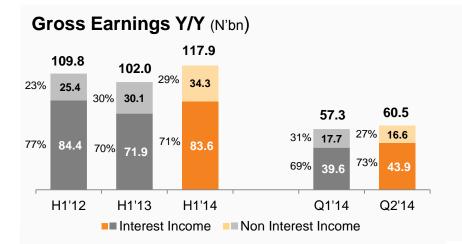
#### Comments

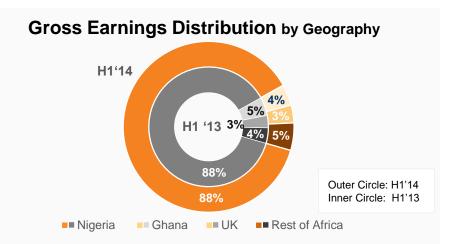
- Gross earnings increased y/y by 16% to N118bn (H1'13: N102bn) driven by 16% growth in interest income and 15% growth in non interest income
- Interest income increased by 16% y/y to N85.7bn due by loan growth and improved income from other government securities
- Non-interest income grew by 14% to N34bn driven by strong credit related fees and commission, FX income and transaction banking income
- Operating income increased significantly by 22% to N83bn in H1'14 resulting from strong contribution of interest income and non interest income
- Limited PBT growth of 4% in the period largely due to one-off impairment write back of N9.7bn in 2013

<sup>\*</sup> N3bn in management fees integral to loans has been reclassified to interest income in Q1'14



## Revenue





# Gross Earnings Distribution by Business Segment 39% Q1'14: 38% 17% Q1'14: 15%

CBD

CIBD

37%

Q1'14: 41%

BBD

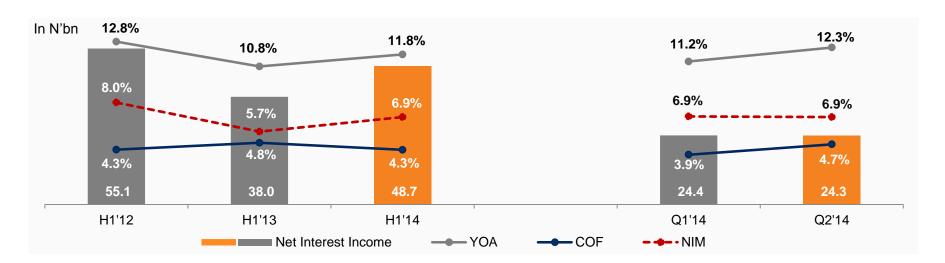
PBD

#### **Comments**

- Gross earnings grew by 16% y/y to N117.9bn in H1'14 (H1'13: N102.0bn) largely driven by strong interest and non interest income
- ➤ Interest income accounted for 71% (H1'13: 70%) of gross earnings while non interest income contributed 29% to gross earnings (H1'13: 30%)
- The contribution of PBD and BBD to gross earnings increased to 17% and 7% respectively, reflecting the bank's growth momentum in the retail and SME segments



## Net Interest Income

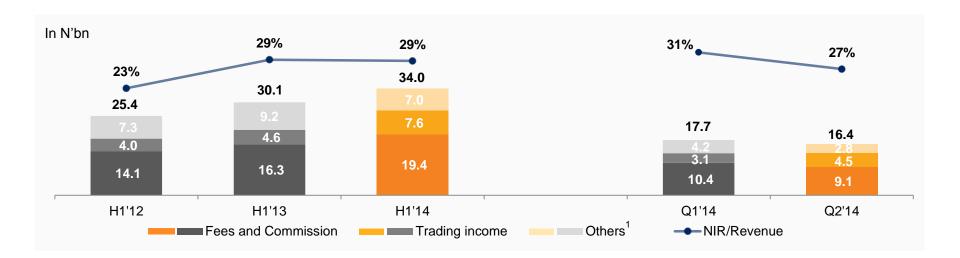


#### **Comments**

- Net interest income increased by 28% to N48.7bn y/y but was flat q/q
- Key drivers y/y:
  - Strong loan growth of 17% in the period and interest income from loans booked in prior periods
  - Sharp decline in the funding cost y/y due to continued replacement of expensive funds with low cost deposits
- > Yield on Assets (YOA) improved by 100bps y/y to 11.8% in H1'14 benefitting from asset re-pricing
- > Cost of Funds (COF) improved by 50bps y/y to 4.3% in H1'14. However, it increased q/q to 4.7% as a result of increase tenored deposits in the face of regulatory headwinds and perceived market liquidity risk



## Non Interest Income



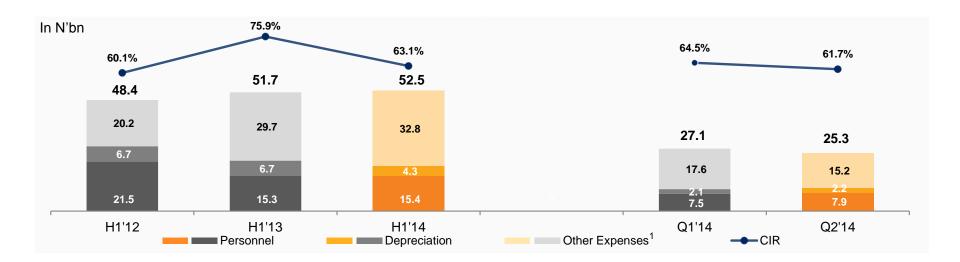
#### **Comments**

- Non interest income increased by 15% y/y to N34bn in H1'14 but declined by 7% q/q to N16.4bn on the back of non recurring dividend income recorded in Q1'14
- Contribution of non interest income to gross earnings was flat at 29% in H1'14 but declined to 27% q/q due to significant improvement in the interest income in Q2'14
- 15% growth in non interest income y/y was driven by:
  - Significant increase in income from credit related fees and commission on the back of strong loan growth, FX income, other fees and commission, and retail related transaction banking income

<sup>1.</sup> Included in Other Incomes are: Mark-to-market gain on trading investments, Dividends on available-for-sale equity securities, Gain on disposal of equity investment, Rental Income & other income



## **Operating Expenses**



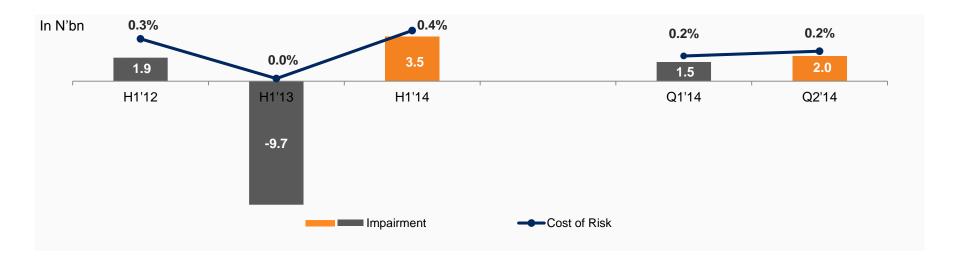
#### **Comments**

- ➤ Significant improvement in the Cost to Income (CIR) from 75.9% in H1'13 to 63.1% in H1'14 largely driven by revenue uplift and operational efficiency
- > Improved Cost to Income Ratio reflects benefits of cost containment initiatives and improved earnings
- The bank will continue to optimize resource base while growing revenue

1. Other operating expense includes: Professional fees, Insurance, General administrative expenses, Other premises and equipment costs etc



## Impairment Analysis

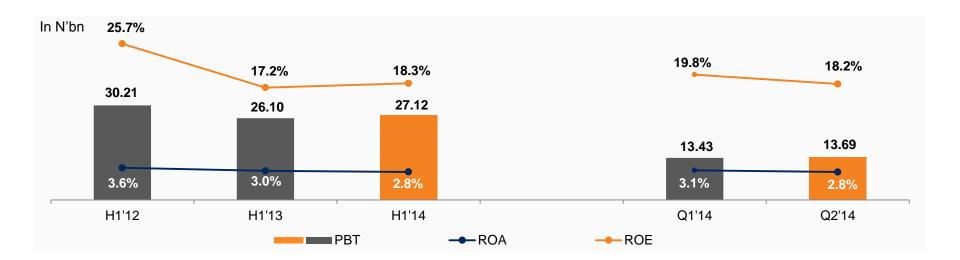


#### **Comments**

- ➤ Impairment charges increased to N3.5bn in H1'14 in contrast with the ₩9.7bn one-off impairment write-back in 2013
- > Cost of risk increased to 0.4% in H1'14 and remained flat at 0.2% q/q despite the growth in risk assets
- > Adequate measures are in place to effectively monitor and improve quality of risk assets



## **Profitability**



#### **Comments**

- > PBT increased by 4% y/y to N27.1bn and 2% q/q to N13.67bn. Limited PBT growth largely due to one off write back of N9.7bn in 2013 resulting from obligor migration
- Growth drivers:
  - 18% growth in interest income driven by growth in increase in loans and advances in H1'14 and Q4'13
  - Growth in non interest income due to increase in credit related fees and commission, foreign exchange income and other fees

ROE improved by 30 bps to 18.3% y/y but declined to 18.2% in Q2'14

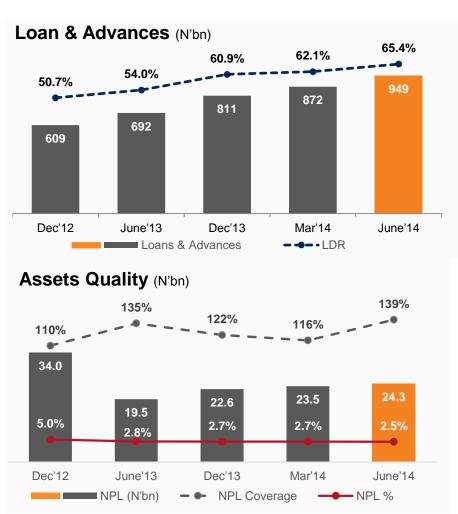


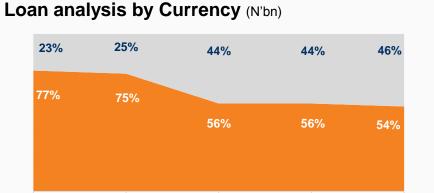
## Group Statement of Financial Position

Underlying in N'B	H1'14	FY'13	Ytd %∆	Q2'14	Q1'14	QoQ %∆	Comments
Cash and Cash Equivalents	538	439	22	538	494	9	Cash and cash equivalents
Trading & Pledged Assets	101	67	49	101	95	6	increased by 23% in H1'14 largely
Loans & Advances	949	811	17	949	872	9	due to increase in cash reserve and proceeds from bond issuance
Investment Securities	273	354	(23)	273	273	-	17% YTD loan growth largely to high quality Corporate and
Fixed Assets & Intangibles	72	71	1	72	70	2	Commercial customers
Deferred Tax Assets	11	11	-	11	11	0	<ul><li>Investment securities declined by 23% due to the maturity of</li></ul>
Other Assets	100	82	22	100	93	8	significant portion of the HTM securities
Total Assets	2,044	1,835	11	2,044	1,908	7	➤ Growth in customer deposits of 9%
Deposits from Banks	93	72	28	93	72	29	YTD driven by tenored and demand deposits
Deposits from Customers	1,451	1,331	9	1,451	1,404	3	<ul><li>Interest bearing loans grew by 51%</li></ul>
Interest Bearing loan	181	120	51	181	119	52	YTD as a result of Tier II bond
Other liabilities	60	67	(11)	60	59	2	issuance
Total Liabilities	1,785	1,591	12	1,785	1,653	8	
Equity	259	244	6	259	256	1	
Total Equity & Liabilities	2,044	1,835	11	2,044	1,908	7	



## **Asset Quality**





Dec'13

LCY

Mar'14

FCY

June'14

#### **Comments**

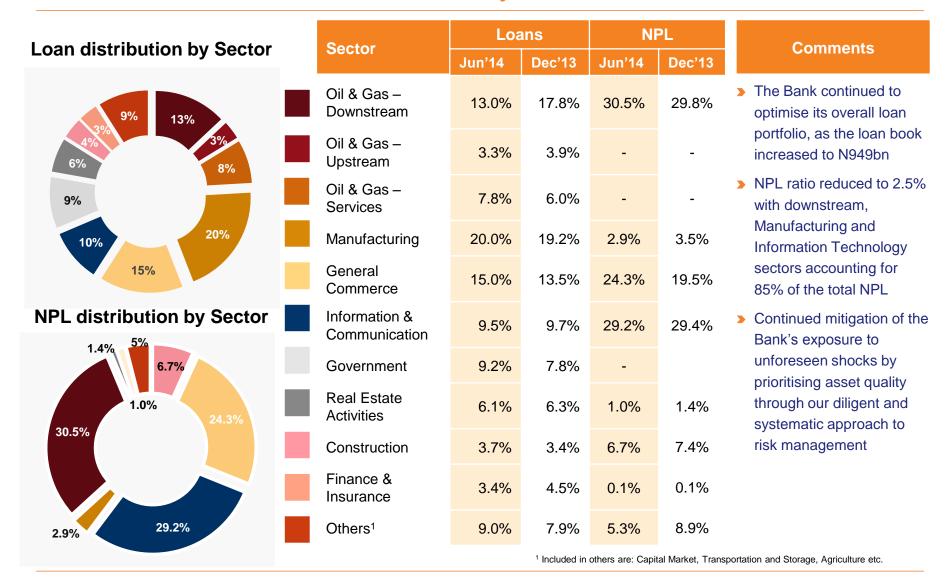
June'13

Dec'12

- The Bank continued to improve its overall loan portfolio, which grew by 17% YTD to N949bn in H1'14
- Loan growth was driven by foreign currency lending to high quality obligors with dollar receivables, thus mitigating exchange rate risk
- NPL ratio improved further to 2.5% in H1'14 from 2.7% in Q1'14 reflecting the bank's improved risk management
- Key drivers for the reduction in the NPL ratio were:
  - Strong loan growth to quality obligors
  - Enhanced monitoring of facility performance

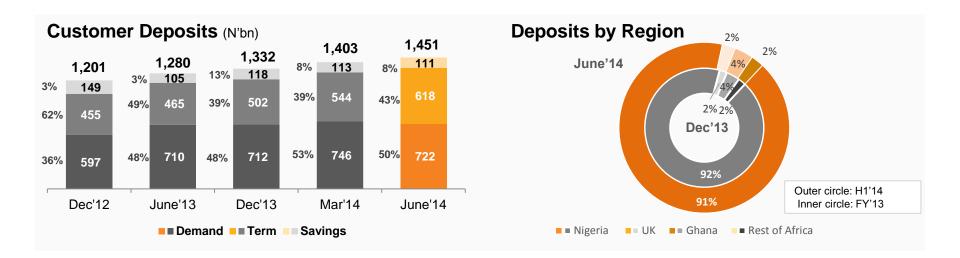


## **Assets Diversification and Quality**





## **Deposit Mix**

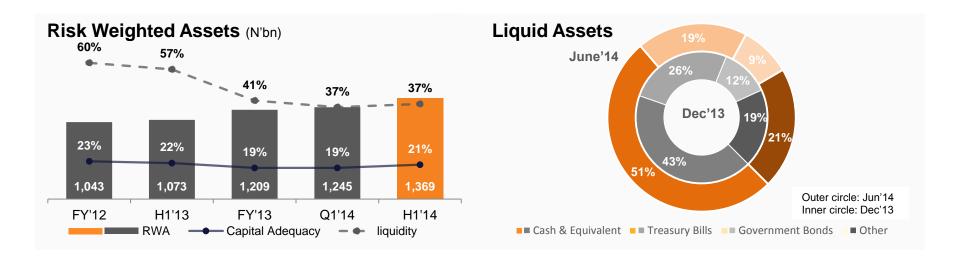


#### **Comments**

- ➤ Customer deposits increased by 9% YTD to N1.45trn in H1'14 with low cost deposits constituting 58% of the total customer deposits in H1'14 compared to 61% in Q1'14
- Key drivers:
  - Deliberate decision to increase tenored deposits in the face of regulatory headwinds and perceived liquidity risks
  - Growth in deposits primarily due to the enhanced segmentation and engagement strategy
  - Improved engagement of the retail & SME segments of the value chain
  - Low cost deposits from our enhanced personal banking business
- Accelerated drive to grow low cost deposits (CASA) to further reduce the bank's overall funding costs



## Capital Base



#### **Comments**

- Capital Adequacy Ratio (CAR) improved by 200bps to 21% (Tier I CAR:16%) largely resulting from subordinated Tier II capital injection of \$400m
- Risk Weighted Assets (RWA) grew by13.2% to N1.37trillion YTD reflecting our deliberate approach to optimise the balance sheet

Enhanced capital adequacy through increased profit retention to support growth

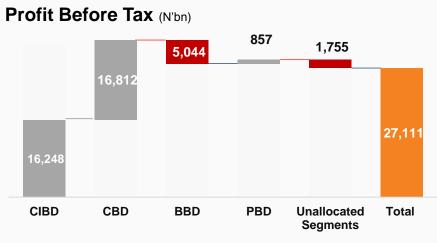


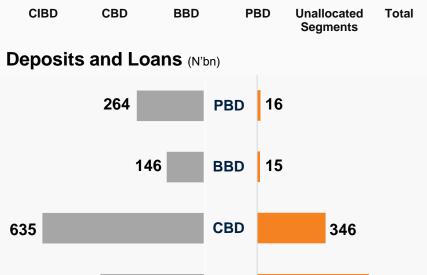
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## Contribution from Business Segments

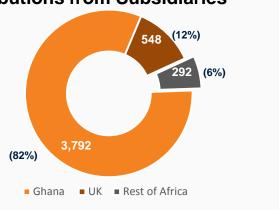




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#### **Comments**

- ➤ The Corporate & Investment Banking and Commercial Banking divisions are the major drivers of business growth, contributing over N33bn to PBT in H1'14
- BBD made a loss of N5bn in H1'14 as the business segment is gaining traction in the SME segment.
- Retail growth to be driven by increased focus on employees in value chain and improved customer engagement, which will drive income generating transactions
- PBT from Ghana accounted for 82% of the subsidiaries' PBT contribution to the Group

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## Committed to Achieving 2014 Targets

Metrics	H1'14		2014 Targets	Comments
ROE	18.3%	>	20%	Improvement in ROE to 18.3%. Performance still on track towards attaining 2014 ROE target
NIM	6.9%		7.0%	Continuous drive to improve deposit mix, thereby reducing funding cost while optimizing asset yield
CIR	63%		65%	Continuous cost optimization while growing revenue base
Loan growth	17%	>	20%	Accelerated drive to grow high quality loan portfolio with increasing focus on target sectors of the economy
Deposit growth	9%		25%	Deposit growth driven by aggressive account opening and reactivation of accounts in the Personal and Business Banking segments



## Outlook for H2'14

#### Enhance Retail Market Engagement

- Grow low cost deposits by intensifying account reactivation, new customer sign-on and banking the value chain of corporate clients
- Dominate women market by providing specialized and innovative solutions to the segment

## **Optimise Channels Portfolio**

- Improve functionality and capability of alternative channels to enhance revenue generation
- Evolve channels platforms and processes to achieve enjoyable customer experience across all segments

## **Drive Salesforce Effectiveness**

- Scale up salesforce in branches to adequately harness market opportunities in target sectors
- Enhance and standardize sales process to improve customer engagement and satisfaction

## Improve Cost Efficiency

- Adoption of cost containment and procurement optimization measures to drive operational efficiency
- Focus on consolidation of branches and migration of non-profitable branches to manage operational costs



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